Financial Results Briefing for Q1 FYE 12/2020



Securities code: 4971

https://www.mec-co.com/en/

Measures against COVID-19 Infection

Maintaining a system for preventing the spread of infection and continuing to supply products

Placing the President as the Head of the Emergency Response Headquarters, and carefully continuing corporate activities according to the circumstances based on the BCP (business continuity plan)

Risk diversification

 Decentralizing into two bases the staff members in charge of production and shipping operations

Way of working

- Recommendation of working from home
- Recommendation of doing substitute holiday work (swapping holidays with working days) and taking substitute holidays

Commuting

- Staggered working hours
- Recommenda tion of flextime
- Relaxation of flextime regulations
- Commuting by car

Business trips, etc.

- Prohibition of overseas business trips
- Self-restraint regarding domestic business trips
- Self-restraint regarding eating together

Facility management

 Thorough hygiene management



Q1 FYE 12/2020 Key factors

Assumed/actual exchange rate

JPY to NTD Assumed rate: 3.50 yen / Actual rate: 3.61 yen (previous year was 3.58 yen)
JPY to RMB Assumed rate: 15.76 yen / Actual rate: 15.56 yen (previous year was 16.38 yen)
JPY to EUR Assumed rate: 121.17 yen / Actual rate: 120.66 yen (previous year was 125.72 yen)
JPY to USD Assumed rate: 108.62 yen / Actual rate: 109.20 yen (previous year was 110.48 yen)

Exchange rate impact (YOY change)

Sales: Down 33 million yen,

Operating income: Down 10 million yen.

- Major products sales (YOY change)
 CZ and SF were good performance,
 EXE and V-Bond were almost flat.
- Chemicals (YOY change)
 Sales: Up 17.4%, Shipments: UP 15.3%



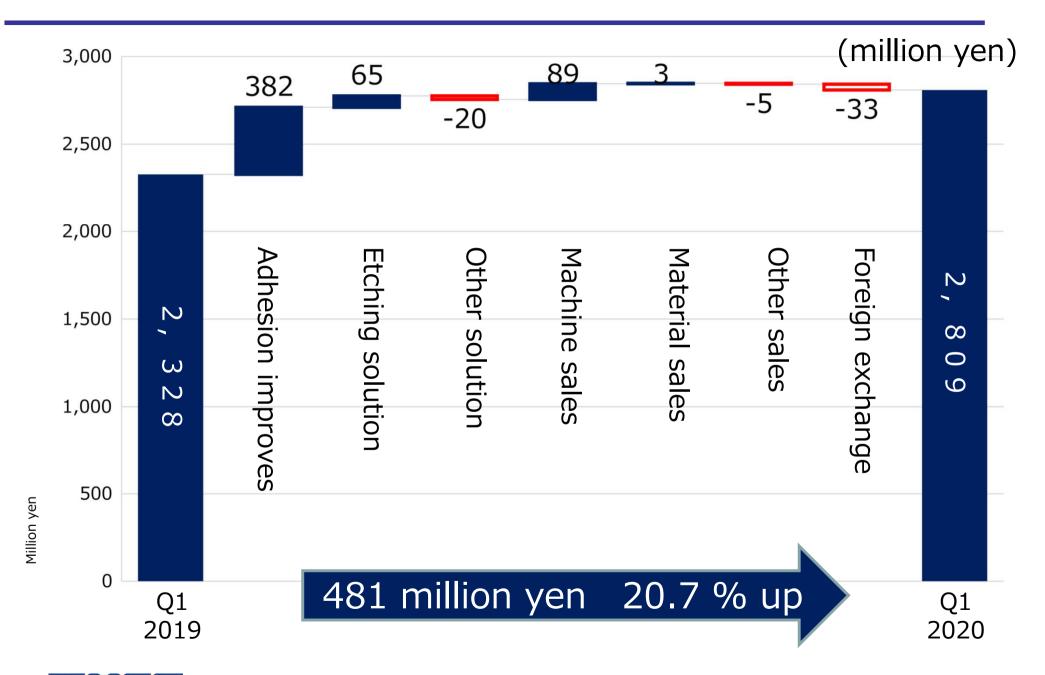
Q1 FYE 12/2020 Results - 1

Unit: million yen

| | | | | Full-year | | | | | |
|-------------------------|----------|-----------------------|----------|--------------------|------------|--------|------------------|-----------|------------|
| | FYE19.12 | | FYE20.12 | | | | FYE19.12 FYE20.1 | | 0.12 |
| | Results | Progress ratio (%) | Results | Progress ratio (%) | YOY (%) | | Results | (Forcast) | YOY (%) |
| Net sales | 2,328 | 21.4% | 2,809 | 24.2% | 481 | 20.7% | 10,865 | 11,600 | 6.8% |
| Chemical sales | 2,266 | 21.3% | 2,661 | - | 394 | 17.4% | 10,657 | - | - |
| Gross profit | 1,383 | 20.9% | 1,736 | - | 352 | 25.5% | 6,618 | - | - |
| Gross profit margin | 59.4% | - | 61.8% | - | - | - | 60.9% | - | - |
| SGA | 1,178 | 23.6% | 1,238 | - | 60 | 5.1% | 4,981 | - | - |
| Sales ratio | 50.6% | - | 44.1% | - | - | - | 45.8% | - | - |
| Operating income | 205 | 12.6% | 498 | 29.3% | 292 | 142.1% | 1,637 | 1,700 | 3.8% |
| Operating profit margin | 8.8% | - | 17.7% | - | - | - | 15.1% | - | |
| Ordinary income | 240 | 14.0% | 463 | 26.5% | 223 | 92.9% | 1,722 | 1,750 | 1.6% |
| Ordinary profit margin | 10.3% | - | 16.5% | - | - | - | 15.9% | - | - |
| Profit before tax | 241 | 14.1% | 446 | - | 205 | 85.0% | 1,710 | - | - |
| Net income | 158 | 12.8% | 317 | 25.4% | 159 | 100.0% | 1,236 | 1,250 | 1.1% |

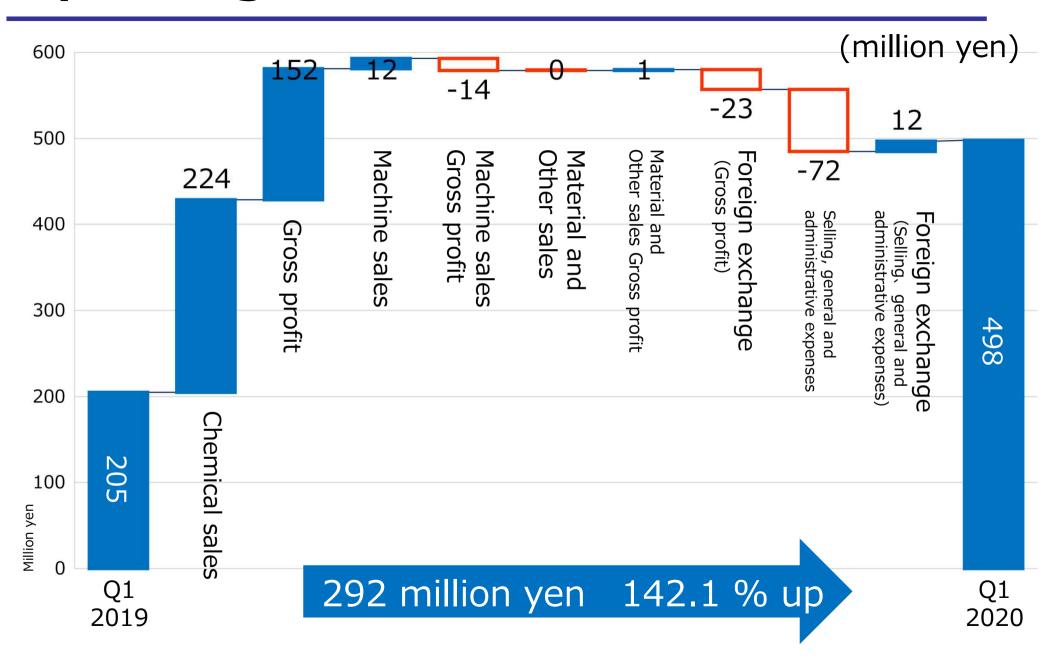


Net sales YOY



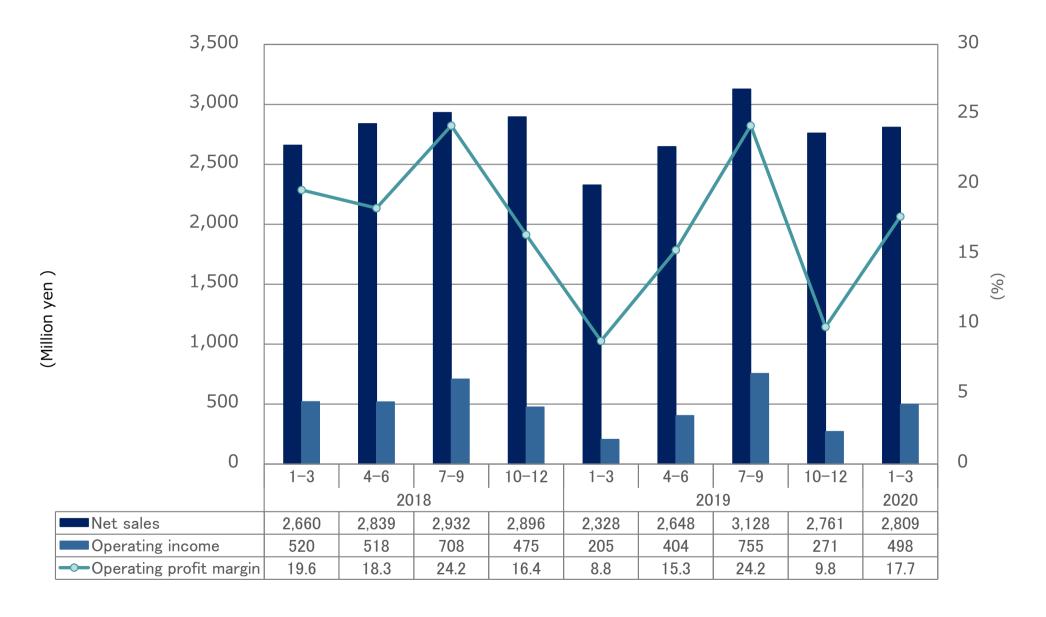


Operating income YOY



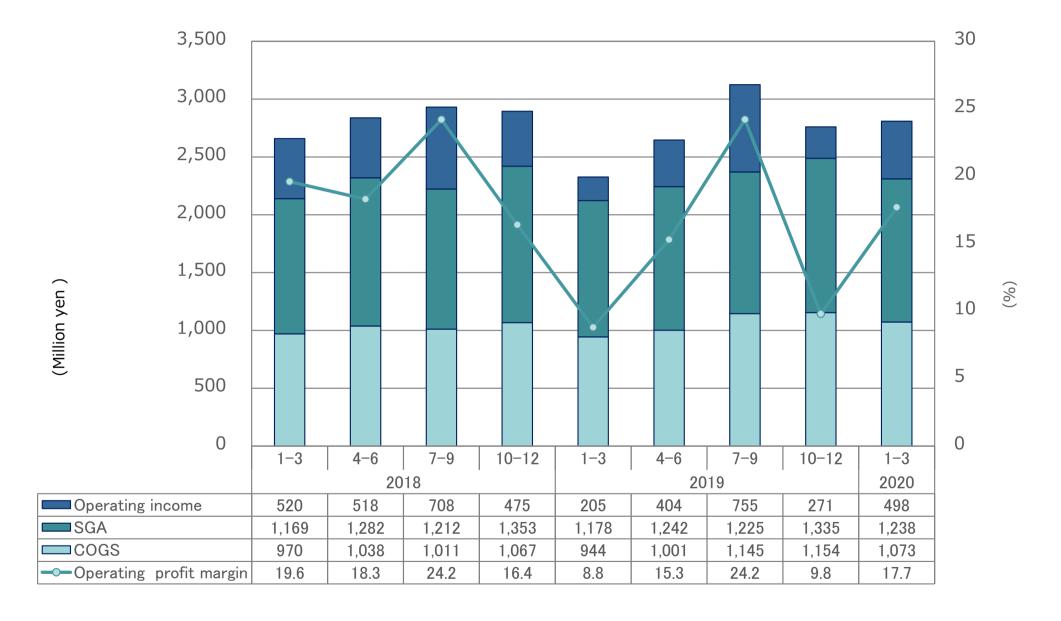


Quarterly Net sales, Operating income and Operating profit margin (Consolidated)



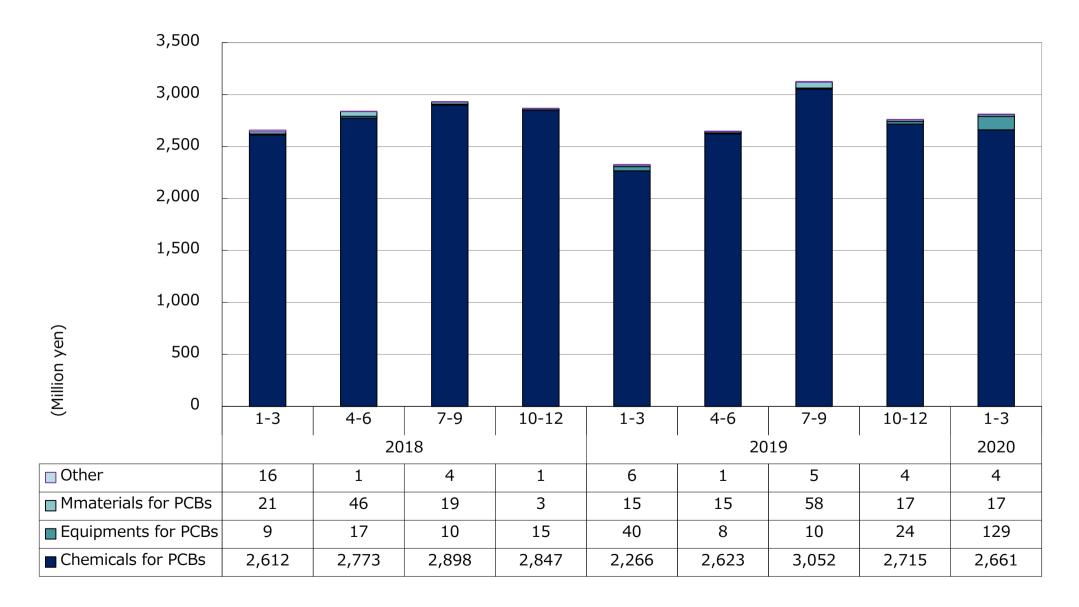


Quarterly composition profit and loss (Consolidated)



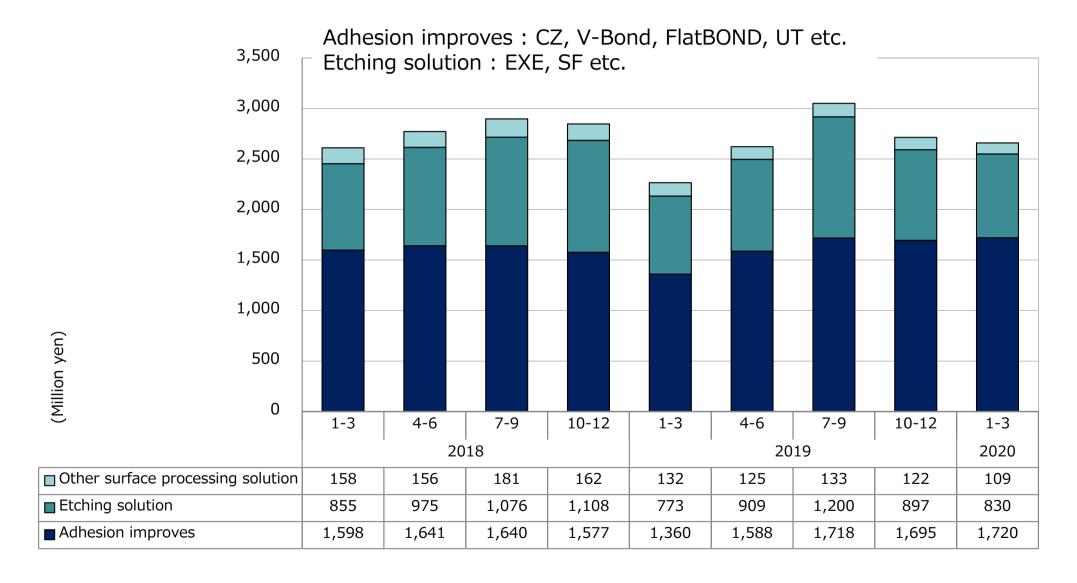


Product-specific quarterly sales (Consolidated)



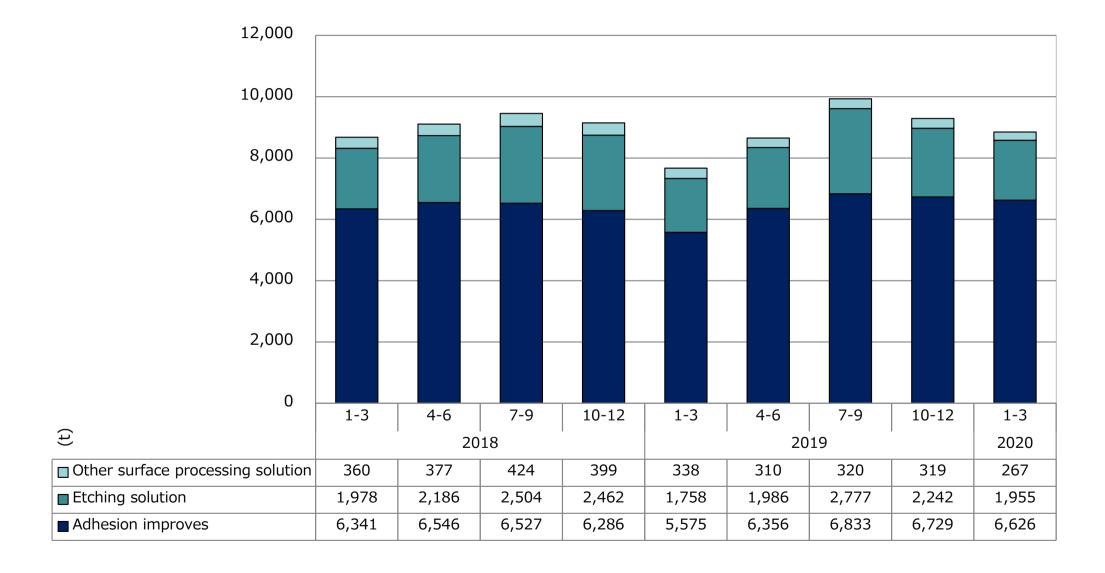


Quarterly chemical sales (consolidated)



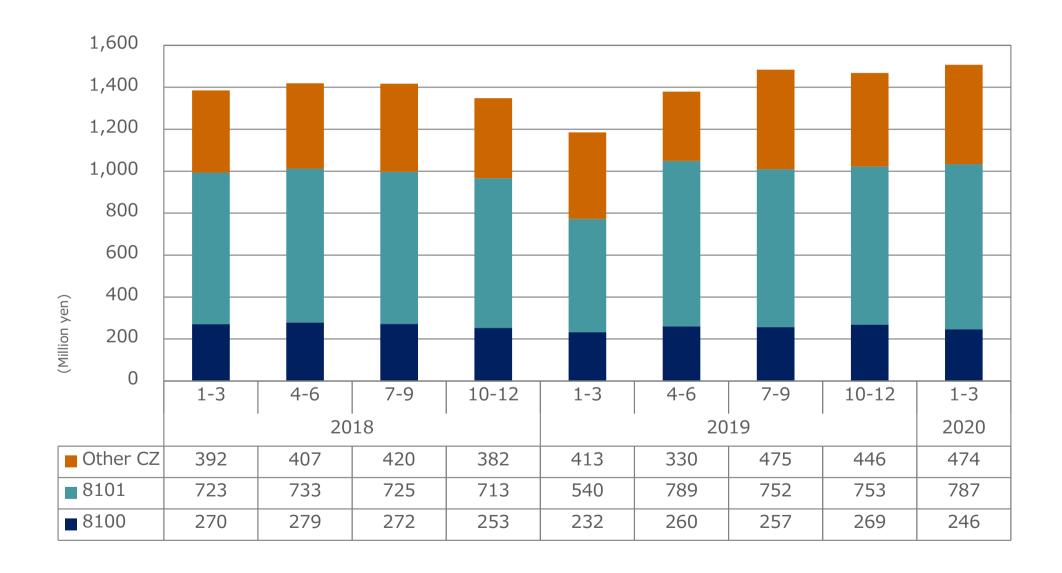


Chemical shipment volume (consolidated)



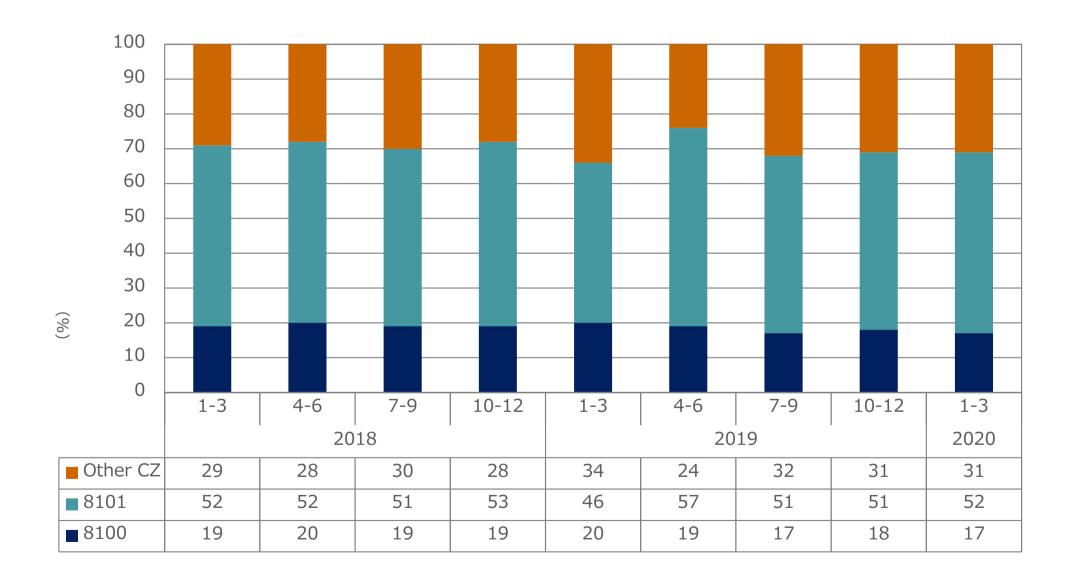


CZ series sales



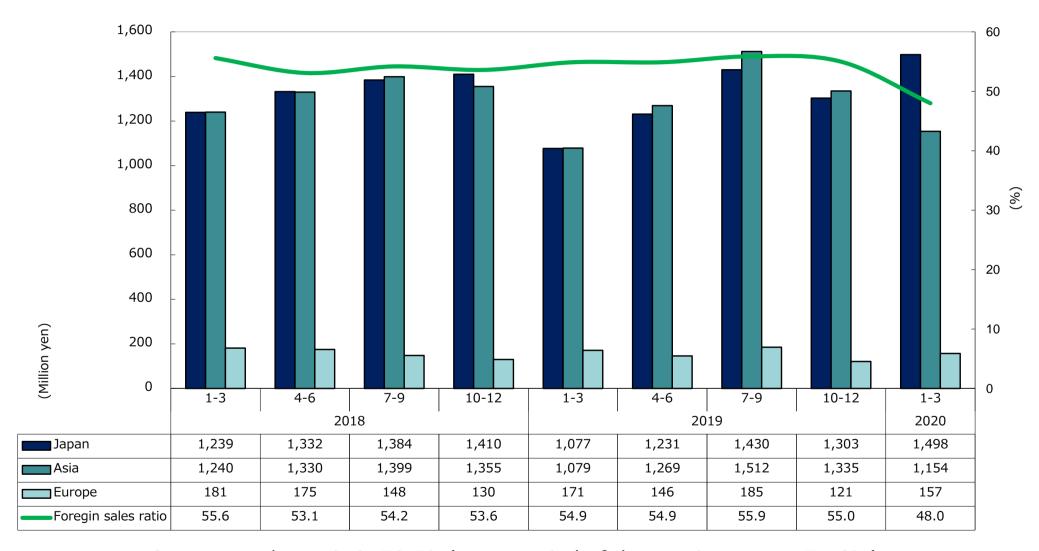


CZ series sales (Composition ratio)





Region-specific sales and overseas sales ratio

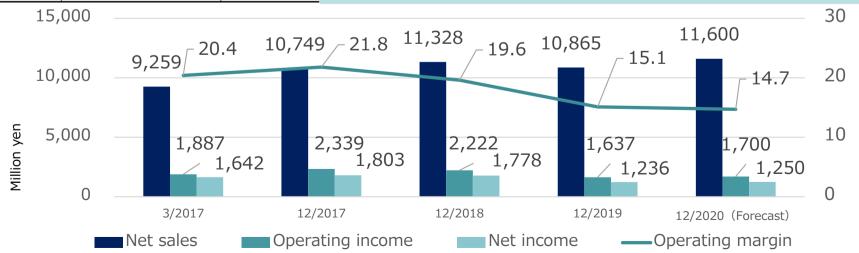


Overseas sales ratio is 72.7%(same period of the previous year: 71.6%) if domestic agents' overseas chemical sales are included.



FYE 12/2020 full-year forecast

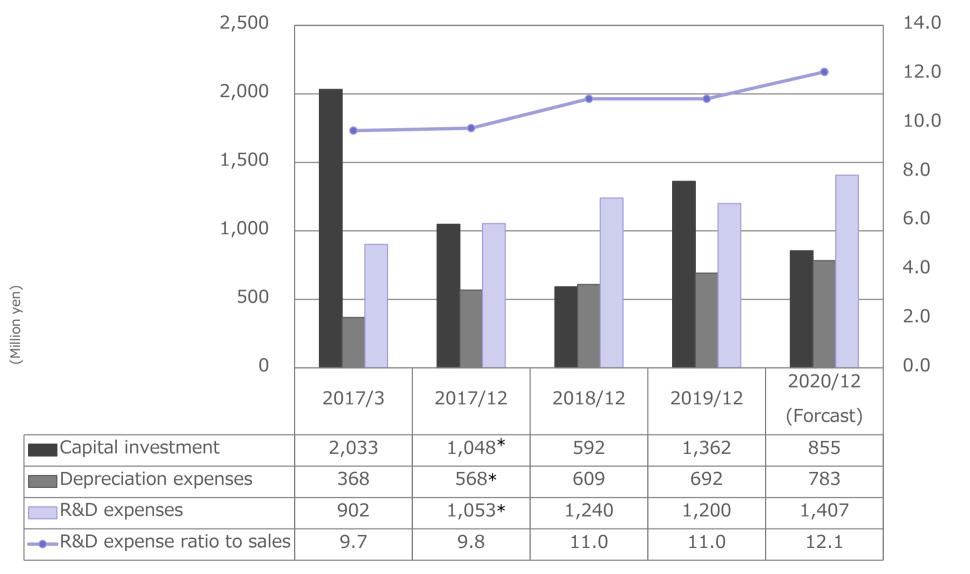
| | FYE 12/20 (51th terr | | FYE 12/2020 (52th term) | | | | | | |
|---------------------------|-------------------------|------------------------|----------------------------|---------------------|-------------------------|------------------------|----------------------|--|--|
| | Full-year | | 1H | | Full-year | | | | |
| | Amount (million yen) | Profit ratio (%) | Amount (million yen) | Profit ratio (%) | Amount (million yen) | Profit ratio (%) | YOY change (%) | | |
| Net sales | 10,865 | - | 5,000 | - | 11,600 | - | 6.8 | | |
| Operating income | 1,637 | 15.1 | 600 | 12.0 | 1,700 | 14.7 | 3.8 | | |
| Ordinary income | 1,722 | 15.9 | 600 | 12.0 | 1,750 | 15.1 | 1.6 | | |
| Net income | 1,236 | 11.4 | 400 | 8.0 | 1,250 | 10.8 | 1.1 | | |
| Net income per share(yen) | 65.16 | - | 21.07 | - | 65.87 | - | - | | |





FYE 12/2017 & FYE 12/2018: Full-year = Jan-Dec

Capital investment, depreciation expenses and R&D expenses



*Converted



Dividend, payout ratio and ROE

Dividend policy

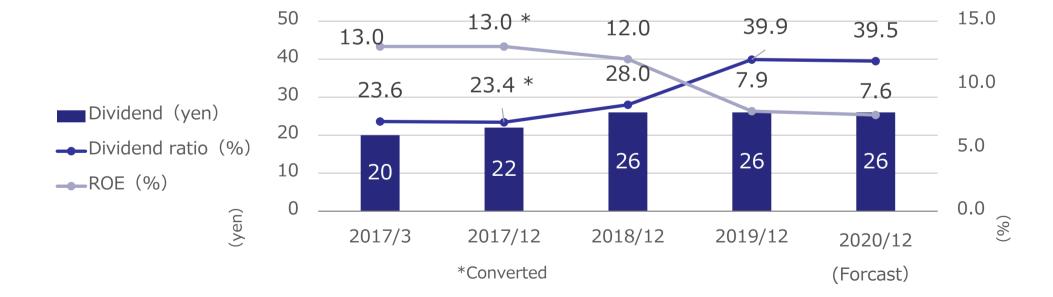
Medium-term goal (consolidated payout ratio) 30%

Dividend (Forcast)

26.0 yen

Q2 12 yen Q4 14 yen

Dividend / Dividend ratio





ESG-H effort

Environment

- Eco friendly products and products that improve yield.
- Contribution to the improvement of the PCBs manufacturing environment.

Social

- Contribution to social development (5G, autonomous driving).
- WLB support, Success of women in the work place.

Governance

- Invitation of outside directors (majority is outside)
- Establishment of ESG Committee and Compensation Advisory Committee

Human Resources

Development and utilization of human resources



Basic policy of capital policy and shareholder return

In line with the MEC Group's capital policy, we are making the following efforts in order to help improve shareholder value while securing financial soundness.

Improvement of corporate value

Continuously improve consolidated ROE based on a level of 10%

Active, continuous and stable return of profits

• Set a medium-term goal of 30% for consolidated payout ratio

Medium- and long-term investment for sustainable growth

 Make upfront investment of approximately 10% or more of consolidated sales to cover R&D costs



Creating and Fostering Value at Various Interfaces



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This presentation includes forward-looking statements (such as predictions and business forecasts) made in May 11, 2020. These statements are assumptions based on information available at the time, and they are subject to risks and uncertainties. Actual results or events could differ substantially from those forecasted in such statements due to a plethora of variables.

