August 10, 2026

Consolidated Financial Results for the Six Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: MEC COMPANY LTD.
Listing: Tokyo Stock Exchange (Securities code: 4971)
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Scheduled date to file semi-annual securities report: August 12, 2026
Scheduled date to commence dividend payments: September 1, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors, securities analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended June 30, 2026 (from January 1, 2026 to June 30, 2026)

(1) Operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	12,594	34.2	4,135	69.4	4,305	72.6	3,039	60.5
June 30, 2025	9,387	5.7	2,440	3.3	2,493	-5.6	1,893	0.2

Note: Comprehensive income For the six months ended June 30, 2026: ¥6,966 million [293.3%]
For the six months ended June 30, 2025: ¥1,771 million [-32.6%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
June 30, 2026	166.43	-
June 30, 2025	101.47	-

(2) Financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	44,206	36,132	81.7
December 31, 2025	36,424	30,472	83.7

Reference: Equity
As of June 30, 2026: ¥36,132 million
As of December 31, 2026: ¥30,472 million

2.Cash dividends

	Annual dividends per share				
	1Q-end	2Q-end	3Q-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
FY2025	-	25.00	-	71.00	96.00
FY2026	-	55.00			
FY2026 (Forecast)			-	55.00	110.00

(Note) Revision of recently announced dividends forecast: None

3. Consolidated earnings forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate changes from previous fiscal year for full-year figures)

	Net sales		Operating income		Ordinary income		Net income attributable to parent company's shareholders		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen		Millions of yen	%	Millions of yen
Full year	25,800	23.2	8,300	44.4	8,500	40.5	6,000	19.3	328.58

(Note 1) Revision of recently announced earnings forecast: Yes

* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

Note: For details, please see “Application of accounting procedures specified to create consolidated financial statements for the six months period” on page 11 of the attached materials.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	19,571,093 shares
As of December 31, 2025	19,571,093 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	1,310,458 shares
As of December 31, 2025	1,310,436 shares

(iii) Average number of shares outstanding during the period

Six months ended June 30, 2026	18,260,641 shares
Six months ended June 30, 2025	18,662,639 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

-The business forecasts and such like stated in this material are based on the information currently available to the Company and certain assumptions that are judged to be rational. Actual results may vary significantly from the forecasts due to various factors. In addition, for matters concerning the above forecasts, please refer to “1. Qualitative information regarding semi-annual consolidated financial results (3) Analysis of forward-looking information, such as the consolidated earnings forecast” on page 4 of the attachment.

- We are planning to hold financial results briefing for institutional investors and analysts on Monday, August 10, 2026. Materials of financial results briefings are posted on our website.

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1. Qualitative information regarding semi-annual consolidated financial results

(1) Overview of business results for the six months ended June 30, 2026

During the first six months of the fiscal year under review (January 1 to June 30, 2026), Japan experienced a gradual recovery trend as the employment and income environment continued to improve. However, the outlook remains uncertain due to the rise in crude oil prices accompanying the heightened tensions in the Middle East and price trends and fluctuations in financial and capital markets.

In the electronics industry, market growth was driven by generative AI-related demand in data centers. From a medium- to long-term perspective, the megatrend of digital technology development due to the telecommunications and information revolution remains unchanged, and investment in these areas is expected to continue.

The electronic circuit board and components industries, related markets of the Group, made steady progress, influenced by the electronics industry in general.

In this environment, the group has worked on business activities under the guiding principle of “create and transform” to achieve our “Phase 2 Medium-Term Management Plan (FY2025 to FY2027)” towards the realization of our 2030 Vision. In particular, we focused on the development and sales of products for high-density electronic substrates in the midst of social change and transformation towards digitalization and green technology.

Consequently, the Group’s business results were as follows.

	Six months ended June 30, 2025	Six months ended June 30, 2026	YoY
Net sales	9,387 million yen	12,594 million yen	34.2 %
Selling, general and administrative expenses	3,363 million yen	3,868 million yen	15.0 %
Operating income	2,440 million yen	4,135 million yen	69.4 %
Operating profit margin	26.0 %	32.8 %	6.8 ppt
Ordinary income	2,493 million yen	4,305 million yen	72.6 %
Net income before income taxes	2,892 million yen	4,300 million yen	48.7 %
Net income attributable to parent company’s shareholders	1,893 million yen	3,039 million yen	60.5 %

The breakdown of net sales was as follows.

	Six months ended June 30, 2025	Six months ended June 30, 2026	YoY
Chemicals	9,025 million yen	12,402 million yen	37.4 %
Machinery	56 million yen	97 million yen	72.5 %
Materials	289 million yen	77 million yen	-73.3 %
Other	15 million yen	17 million yen	11.3 %

The overseas sales ratio was 66.0%, down 0.4 points from 66.4% in the same period last year. If sales to overseas customers carried out through distributors in Japan are included in the overseas sales ratio, it stands at 82.0%, up 1.2 percentage points from 80.8% in the same period last year.

Net sales reached a new record high for the quarter due to steady demand in chemicals for products used in advanced semiconductor package substrates mainly for generative AI-related applications. Selling, general and administrative expenses increased due mainly to higher personnel and shipping costs. Operating income increased significantly due to increased shipments of chemicals and strong demand for highly profitable products. Net income attributable to owners of the parent company increased significantly due to an increase in net sales as well as the absence of the one-time negative impact of the increase in income taxes due to an increase in dividends from overseas subsidiaries in the same period last year.

As for the trends in sales of major products compared to the same period last year, the CZ Series of super-roughening adhesive enhancement products, which have a large share of the market for semiconductor-mounted package substrates, achieved strong results, due mainly to demand for semiconductor package substrates used in advanced applications such as those related to generative AI and semiconductor package substrates for memory. Sales of the V-Bond Series of adhesion improvers for multilayer substrates, and the EXE Series, which enables the formation of fine wiring, increased, while sales of the SF Series declined due to demand for related end products.

The results by segment were as follows.

Net sales

	Six months ended June 30, 2025	Six months ended June 30, 2026	YoY
Japan	3,350 million yen	4,563 million yen	36.2 %
Taiwan	1,815 million yen	2,328 million yen	28.3 %
Zhuhai (China)	1,249 million yen	1,807 million yen	44.7 %
Suzhou (China)	1,728 million yen	2,321 million yen	34.3 %
Europe	783 million yen	768 million yen	-1.8 %
Thailand	460 million yen	804 million yen	74.9 %

Segment profit

	Six months ended June 30, 2025	Six months ended June 30, 2026	YoY
Japan	1,521 million yen	3,354 million yen	120.6 %
Taiwan	211 million yen	275 million yen	30.4 %
Zhuhai (China)	141 million yen	259 million yen	83.1 %
Suzhou (China)	189 million yen	324 million yen	71.1 %
Europe	85 million yen	158 million yen	86.3 %
Thailand	67 million yen	112 million yen	66.0 %

In Japan, demand for products for advanced semiconductor package substrates related to generative AI, etc., continued to expand, and net sales increased. In the South Korean market, where we sell products via a Japanese distributor, sales of related products were strong due to the production trend for semiconductor package substrates for memory. As a result, net sales increased compared to the same period last year.

In Taiwan, net sales increased compared to the same period last year due to an increase in demand for products for advanced semiconductor package substrates.

In Zhuhai (China), net sales increased compared to the same period last year due to strong demand for products related to smartphones and PCs.

In Suzhou (China), sales of chemicals for smartphones and displays were strong, and net sales increased due partly to temporary demand for products for smartphones.

In Europe, while demand for products for general-purpose substrates increased, net sales decreased compared to the same period last year due to the loss of the temporary demand for materials handled by the Company that occurred in that same period.

In Thailand, although sales of automobile-mounted products were sluggish while capital investment by electronic circuit board manufacturers in Southeast Asia was active, net sales increased compared to the same period last year due to sales of satellite communications-related products remaining strong and demand for products for semiconductor package substrate applications among the Company’s customers.

(2) Summary of financial situation for the six months period under review

(i) Assets, liabilities, and net assets

Assets increased by 7,781 million yen compared to the previous consolidated fiscal year to 44,206 million yen due to fluctuations in share prices of investment securities held and an increase in construction in progress for the operation of the Kitakyushu Plant.

Liabilities increased by 2,120 million yen compared to the previous consolidated fiscal year to 8,073 million yen due an increase in long-term deferred tax liabilities.

Net assets increased by 5,660 million yen compared to the previous consolidated fiscal year to 36,132 million yen due to an increase in the valuation difference for available-for-sale securities.

As a result of the above, the equity ratio reached 81.7%.

(ii) Cash flow

Cash and cash equivalents (“cash”) at the end of the first six months of the fiscal year under review was 10,831 million yen, a increase of 2,081 million yen from the end of the previous consolidated fiscal year.

The outlines of cash flow conditions and reasons for fluctuations during the first six months of the fiscal year under review are as follows.

(Cash flow from operating activities)

Cash from operating activities amounted to 4,178 million yen (up 3,057 million yen year-on-year). This was due mainly to net income before income taxes of 4,300 million yen, a decrease in trade receivable of 968 million yen, and income taxes paid of 1,428 million yen.

(Cash flow from investment activities)

Cash used as a result of investment activities was 912 million yen (down 1,321 million yen year-on-year). This was mainly due to purchase of property, plant and equipment of 1,303 million yen.

(Cash flow from financial activities)

Cash used as a result of financing activities amounted to 1,315 million yen (down 23 million yen year-on-year). This was mainly due to dividend payments of 1,304 million yen.

(3) Analysis of forward-looking information, such as the consolidated earnings forecast

We have revised the full-year consolidated earnings forecast, initially released on May 12, 2026, as announced today (August 10, 2026) in the “Notice Regarding Revision of Earnings Forecasts” The forecasts mentioned in this material are determined based on the information available at this time. Actual results may differ from the earnings forecast due to various factors.

2. Semi-annual consolidated financial statements and major notes

(1) Semi-annual consolidated balance sheet

(Thousands of yen)

	As of December 31, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	10,345,999	11,983,526
Notes and accounts receivable - trade	7,172,904	6,571,008
Electronically recorded monetary claims - operating	438,384	266,842
Merchandise and finished goods	820,928	1,029,941
Work in process	237,885	265,199
Raw materials and supplies	804,007	1,000,080
Other	258,349	223,782
Allowance for doubtful accounts	-9,113	-9,165
Total current assets	20,069,346	21,331,215
Non-current assets		
Property, plant and equipment		
Buildings and structures	8,451,453	8,541,886
Accumulated depreciation	-4,179,428	-4,380,740
Buildings and structures, net	4,272,025	4,161,146
Machinery, equipment and vehicles	4,166,782	4,253,468
Accumulated depreciation	-2,919,603	-3,051,228
Machinery, equipment and vehicles, net	1,247,179	1,202,240
Tools, furniture and fixtures	1,965,936	2,050,512
Accumulated depreciation	-1,468,279	-1,538,746
Tools, furniture and fixtures, net	497,656	511,765
Land	3,728,236	3,741,220
Right-of-use assets	103,881	110,001
Accumulated depreciation	-45,954	-52,880
Right-of-use assets, net	57,927	57,121
Construction in progress	2,050,330	3,421,512
Total property, plant and equipment	11,853,354	13,095,006
Intangible assets	142,029	127,635
Investments and other assets		
Investment securities	2,213,895	7,454,985
Retirement benefits asset	1,593,540	1,637,428
Deferred tax assets	10,466	11,421
Other	542,231	548,495
Total investments and other assets	4,360,134	9,652,330
Total non-current assets	16,355,518	22,874,972
Total assets	36,424,864	44,206,188

(Thousands of yen)

	As of December 31, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,131,846	1,369,149
Electronically recorded obligations-operating	340,323	468,781
Accounts payable - other	570,264	617,340
Accrued expenses	194,406	209,864
Income taxes payable	1,417,949	1,334,342
Provision for bonuses	454,161	455,201
Provision for bonuses for directors	56,029	28,120
Accounts payable - facilities	110,080	451,316
Other	354,332	355,197
Total current liabilities	4,629,395	5,289,315
Non-current liabilities		
Deferred tax liabilities	1,016,392	2,501,668
Retirement benefit liability	14,656	17,312
Provision for share-based payments	137,803	166,728
Other	154,546	98,206
Total non-current liabilities	1,323,400	2,783,916
Total liabilities	5,952,795	8,073,232
Net assets		
Shareholders' equity		
Capital stock	594,142	594,142
Capital surplus	446,358	446,358
Retained earnings	27,428,552	29,162,020
Treasury shares	-2,353,360	-2,353,487
Total shareholders' equity	26,115,693	27,849,034
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	884,356	4,436,256
Foreign currency translation adjustment	3,133,199	3,543,744
Remeasurements of defined benefit plans	338,818	303,920
Total accumulated other comprehensive income	4,356,374	8,283,921
Total net assets	30,472,068	36,132,956
Total liabilities and net assets	36,424,864	44,206,188

(2) Semi-annual consolidated statement of income and comprehensive income

(Semi-annual consolidated statement of income)

(Thousands of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Net sales	9,387,045	12,594,740
Cost of sales	3,582,929	4,590,043
Gross profit	5,804,115	8,004,697
Selling, general and administrative expenses	3,363,304	3,868,854
Operating income	2,440,811	4,135,843
Non-operating income		
Interest income	15,147	16,530
Dividend income	12,738	4,524
Proceeds from sales of prototypes	3,842	4,059
Gain on investments in investment partnership	19,739	40,811
Foreign exchange gains	―	91,232
Other	11,392	13,947
Total non-operating income	62,858	171,105
Non-operating expenses		
Interest expenses	375	906
Foreign exchange losses	9,144	―
Other	203	455
Total non-operating expenses	9,722	1,361
Ordinary income	2,493,947	4,305,586
Extraordinary income		
Gain on sales of non-current assets	1,673	435
Subsidy income	546,447	―
Total extraordinary income	548,120	435
Extraordinary losses		
Loss on sale of non-current assets	337	―
Loss on retirement of non-current assets	148,876	5,658
Total extraordinary losses	149,214	5,658
Net income before income taxes	2,892,853	4,300,363
Income taxes	999,118	1,261,271
Net income	1,893,734	3,039,092
Net income attributable to owners of parent	1,893,734	3,039,092

(Semi-annual consolidated statement of comprehensive income)

(Thousands of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Profit	1,893,734	3,039,092
Other comprehensive income		
Valuation difference on available-for-sale securities	229,954	3,551,899
Foreign currency translation adjustment	-314,051	410,545
Remeasurements of defined benefit plans	-38,135	-34,898
Total other comprehensive income	-122,231	3,927,546
Comprehensive income	1,771,502	6,966,639
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,771,502	6,966,639
Comprehensive income attributable to non-controlling interests	—	—

(3) Semi-annual consolidated statements of cash flows

(Thousands of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Cash flows from operating activities		
Net income before income taxes	2,892,853	4,300,363
Depreciation	393,929	429,757
Increase (decrease) in provision for share-based payments	-28,652	28,924
Increase (decrease) in provision for bonuses	-13,341	-1,474
Increase (decrease) in provision for directors' bonuses	-24,499	-27,909
Increase (decrease) in retirement benefit liability	1,511	2,946
Decrease (increase) in retirement benefit asset	-28,364	-42,456
Loss (gain) on investments in investment partnerships	-19,739	-40,811
Interest and dividend income	-27,885	-21,054
Interest expenses	375	906
Subsidy income	-546,447	—
Decrease (increase) in trade receivable	115,503	968,358
Increase (decrease) in inventories	-77,731	-338,969
Increase (decrease) in trade payables	-585,548	320,675
Other	-522,806	8,828
Subtotal	1,529,159	5,588,084
Interest and dividends received	27,875	19,866
Interest paid	-198	-841
Income taxes paid	-982,441	-1,428,381
Subsidies received	546,447	—
Net cash provided by (used in) operating	1,120,842	4,178,727
Cash flows from investing activities		
Payments into time deposits	-1,013,768	-1,046,031
Proceeds from withdrawal of time deposits	1,112,174	1,518,977
Purchase of property, plant and equipment	-2,232,153	-1,303,875
Proceeds from sale of property, plant and equipment	1,798	480
Purchase of intangible assets	-27,494	-1,317
Purchase of investment securities	-2,999	-2,994
Other	-71,854	-77,601
Net cash provided by (used in) investment activities	-2,234,296	-912,362

Cash flows from financing activities		
Payments of lease liabilities	-15,260	-10,497
Purchase of treasury shares	-851,838	-126
Dividends paid	-471,749	-1,304,458
Net cash provided by (used in) financing activities	-1,338,848	-1,315,083
Effect of exchange rate changes on cash and cash equivalents	-11,445	130,133
Increase (decrease) in cash and cash equivalents	-2,463,748	2,081,414
Cash and cash equivalents at beginning of period	10,254,835	8,749,852
Cash and cash equivalents at end of period	7,791,087	10,831,267

(4) Notes to semi-annual consolidated financial statements

(Notes on the premise of a going concern)

N/A

(Notes on marked changes in the amount of shareholders' equity)

N/A

(Application of accounting procedures specified to create consolidated financial statements for the six months period)

(Calculation of tax expenses)

For tax expenses, the Company adopts the method of reasonably estimating the effective tax rate after the application of tax effect accounting to net income before income taxes for the consolidated accounting year and multiplying quarterly net income before income taxes by this estimated effective tax rate. However, in cases where the result of calculating using this effective tax rate lacks reasonableness in a significant manner, the Company bases calculations on the legal tax rate.

(Notes on Segment Information)

[Segment Information]

1 For the six months ended June 30, 2025 (From January 1, 2025 to June 30, 2025)

(1) Information on net sales, profit or loss by reportable segment

(Thousands of yen)

	Reportable segment						Total
	Japan	Taiwan	Zhuhai (China)	Suzhou (China)	Thailand	Europe	
Net sales							
Sales to external customers	3,350,839	1,815,230	1,249,323	1,728,594	460,041	783,015	9,387,045
Inter-segment sales and transfers	2,259,331	—	612	17,124	—	19,811	2,296,880
Total	5,610,171	1,815,230	1,249,936	1,745,719	460,041	802,827	11,683,925
Segment profit	1,521,077	211,535	141,571	189,466	67,634	85,246	2,216,531

(2) Differences between the total amount of profit(loss) at reportable segments and the amount stated for the six months ended June 30, 2025 consolidated financial statements, and main details of such differences (matters concerning reconciliation)

(Thousands of yen)

Net sales	Amount
Reportable segment total	2,216,531
Intersegment eliminations	224,279
Semi-annual consolidated financial statements	2,440,811

2 For the six months ended June 30, 2026 (From January 1, 2026 to June 30, 2026)

(1) Information on net sales, profit or loss by reportable segment

(Thousands of yen)

	Reportable segment						Total
	Japan	Taiwan	Zhuhai (China)	Suzhou (China)	Thailand	Europe	
Net sales							
Sales to external customers	4,563,839	2,328,245	1,807,835	2,321,591	804,597	768,631	12,594,740
Inter-segment sales and transfers	3,996,627	2,345	10,014	8,509	5,281	44,758	4,067,537
Total	8,560,466	2,330,591	1,817,849	2,330,101	809,878	813,389	16,662,277
Segment profit	3,354,838	275,771	259,263	324,217	112,275	158,856	4,485,223

(2) Differences between the total amount of profit (loss) at reportable segments and the amount stated for the six months ended June 30, 2026 consolidated financial statements, and main details of such differences (matters concerning reconciliation)

(Thousands of yen)

Net sales	Amount
Reportable segment total	4,485,223
Intersegment eliminations	-349,380
Semi-annual consolidated financial statements	4,135,843

(Important subsequent events)

N/A